ON-BOARDING LARGE PROVIDER GROUPS & HEALTHCARE SYSTEMS

Unique issues and lessons learned





AGENDA

- Project Goals
- Swedish Organization / EHR structure
- On Boarding Approach
- Unique Issues
- **x** Issue Resolution
- × Lessons Learned

PROJECT GOALS

Move to real time interface

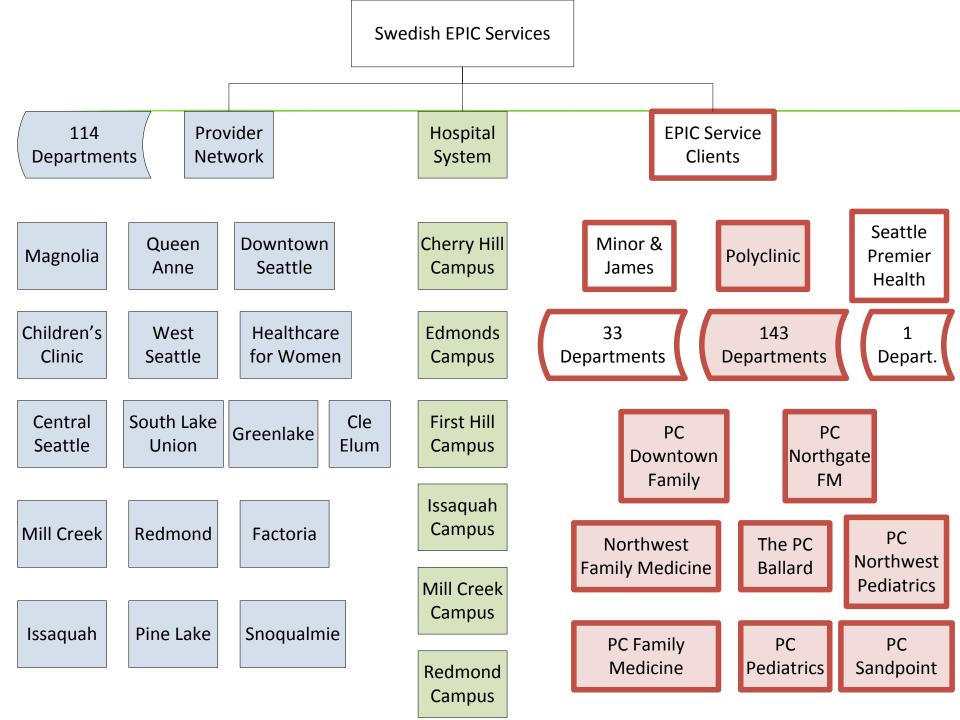
Move from sending billing data to EHR data to WA IIS Meet
Meaningful
Use Stage 2
for all entities
under
Swedish
umbrella

Preserve vaccine tracking functionality

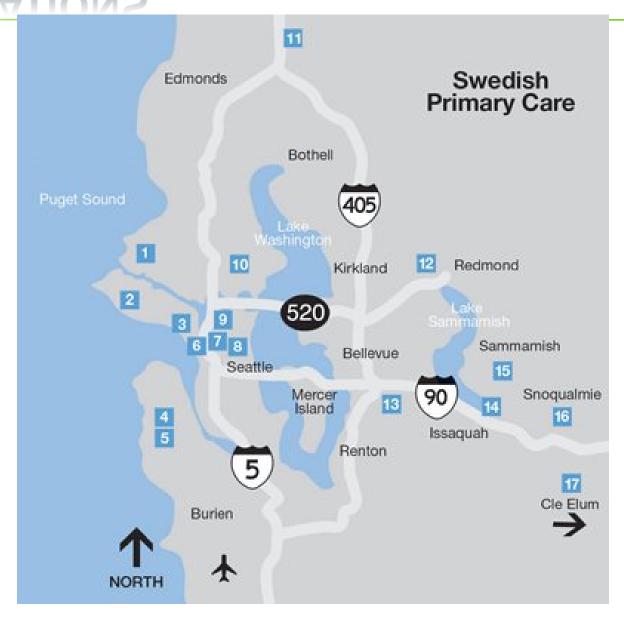
Use full WA IIS reporting and immunization assessment tools

SWEDISH ORGANIZATION

- Largest non-profit hospital & provider group in the Greater Seattle area
- Hospitals, Private Provider Network, Community Health services and Residency Programs.
 - + All but one hospital had dropped VFC program participation
- Provides contractual IT services to 3 additional provider organizations
- Using EPIC EHR
- Acquisitions resulted in some clinic mergers
- Most have sent data to WAIIS in other forms prior to import
- Administered an average of 2000 vaccines a day (jumps up to about 3000 during flu season)



LOCATIONS



ON BOARDING APPROACH

Understand current data exchange processes

- Manual data entry vs. billing import
- Who is not participating at all

Understand organizational structure

- Swedish Goals
- Relationships
- Responsibilities
- Decision making authority
- IT control

WAIIS Goals

- Maintain / improve data quality
- Acquire all available data
- Don't disrupt vaccine ordering / availability
- Maintain vaccine tracking

SWEDISH TEAM RESOURCES



STC RESOURCES



THE PROCESS

Discovery

Review provider
EHR
immunization
workflow

Review
onboarding
process & WAIIS
requirements
(data, inventory,
VFC)

Connectivity

Establish connectivity

Message format review and analysis (Check MVX/CVX codes, etc.)

Data quality

Clinical & technical review of live patient data

Provide immunization documentation best practice training

Go live

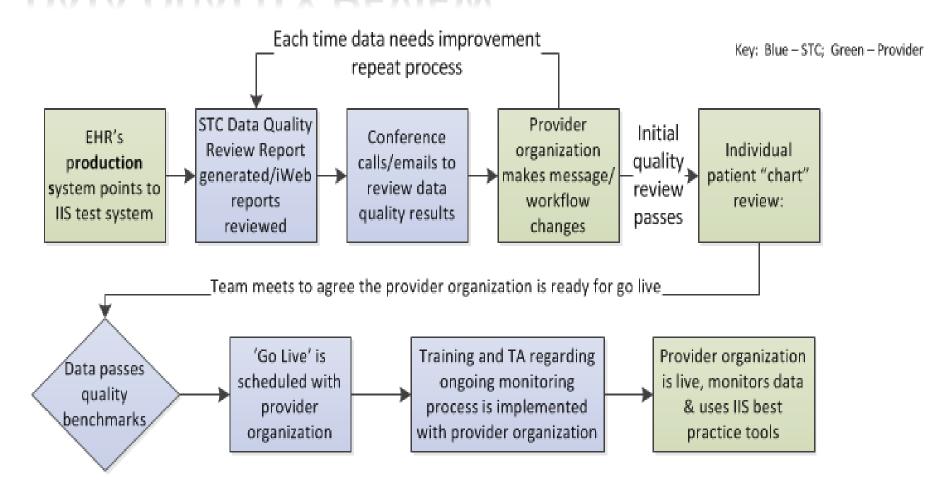
Provide production credentials

Implement
ongoing
provider
interface
monitoring plan

UNIQUE ISSUES

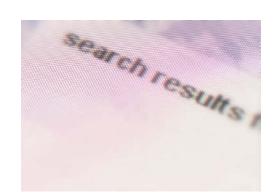
- Duplicate IDs from previous system possible
 - + EPIC unique ID needed
- Normal testing reports did not support pinpointing issue in a large organization
- Team approach needed to identify issues
 - + IT vs. Workflow or Both
- WAIIS only maps high volume vaccinators to specific Facility ID

DATA QUALITY REVIEW



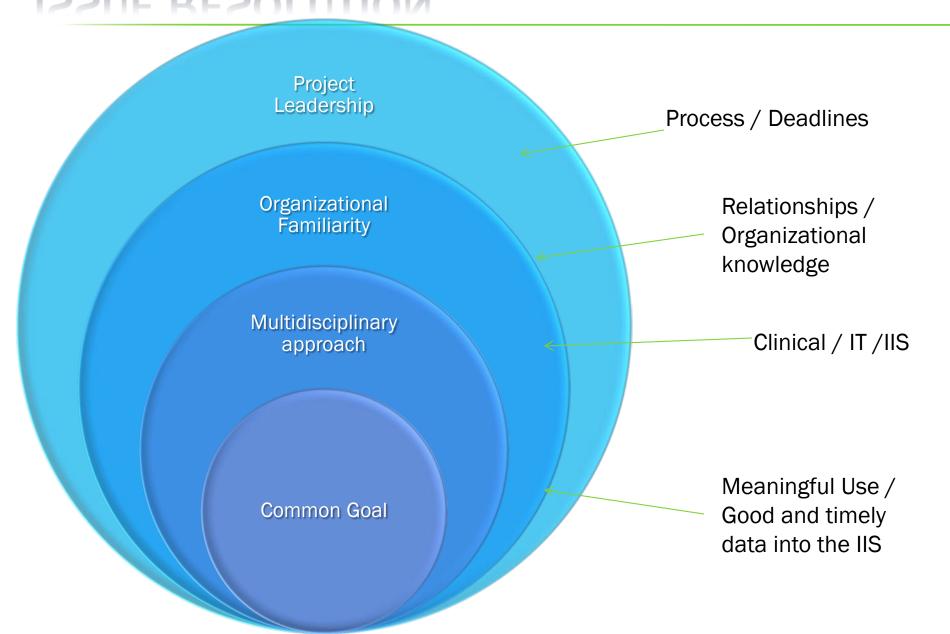
TESTING

- Started with test data to WAIIS test
- Moved to LIVE patient data to WAIIS test



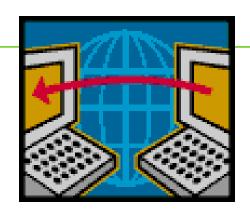
- Large volume of daily vaccination data
- Report testing outcomes by group entity
 - + Dedicated resource followed up at each entity
 - + Iterative Testing

ISSUE RESOLUTION



OUTCOMES

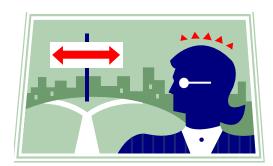
Start date 4/24/12 –GO LIVE 4/20/13



- + 4/25/13 24,360 messages transmitted into WAIIS production since 4/20/13 with 8 errors
- Follow up onsite training on monitoring and managing inventory
 - + Still underway

LESSONS LEARNED

- Understand the organizational chart
- Don't assume all locations are owned by the umbrella organization



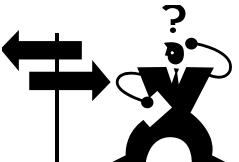
- Learn as much about the health care market in a geographic area as possible
- Understand the team the provider brings
 - + Role
 - + Authority
 - + Decision making capabilities

LESSONS LEARNED

- Ensure there is a project leader on the IIS side and Provider side
- Identify issues, ask for assignments and set timelines for completion.
- Anticipate the need to break analysis by individual entity or smaller
 - + Provider MRN number where issues occur for look up

LESSONS LEARNED

- Historical vaccinations are not always associated with a provider
- Patients not associated with an organization provider may be treated differently
- Organizations may change to HL7 versions and put data in an alternate place after GO LIVE
- New entities join the organization may not be mapped to the correct organization.

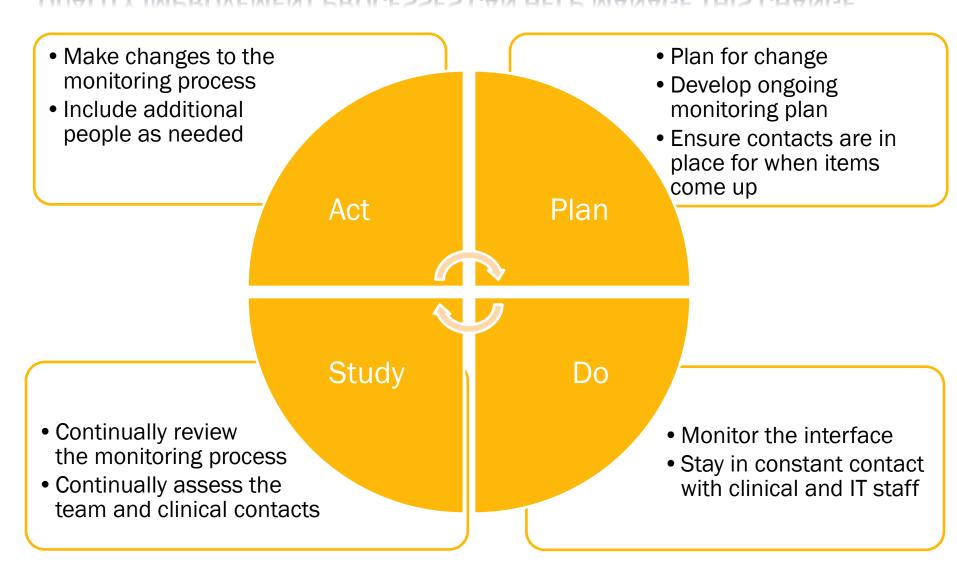


CONCLUSION

- Large organization interfaces involve multiple team members
- Large organization applicationstend to be very flexible pro/con
- Maintaining the same group throughout the process is unlikely
- **x** Resolutions are rarely a one item fix

INTERFACES ALWAYS CHANGE:

QUALITY IMPROVEMENT PROCESSES CAN HELP MANAGE THIS CHANGE



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