# **Using Our Power for Good**

#### Colorado's Transition to an ExIS State

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2013 AIRA Conference

Colorado Department of Public Health

# **Agenda**

**CIIS and VFC Statistics** 

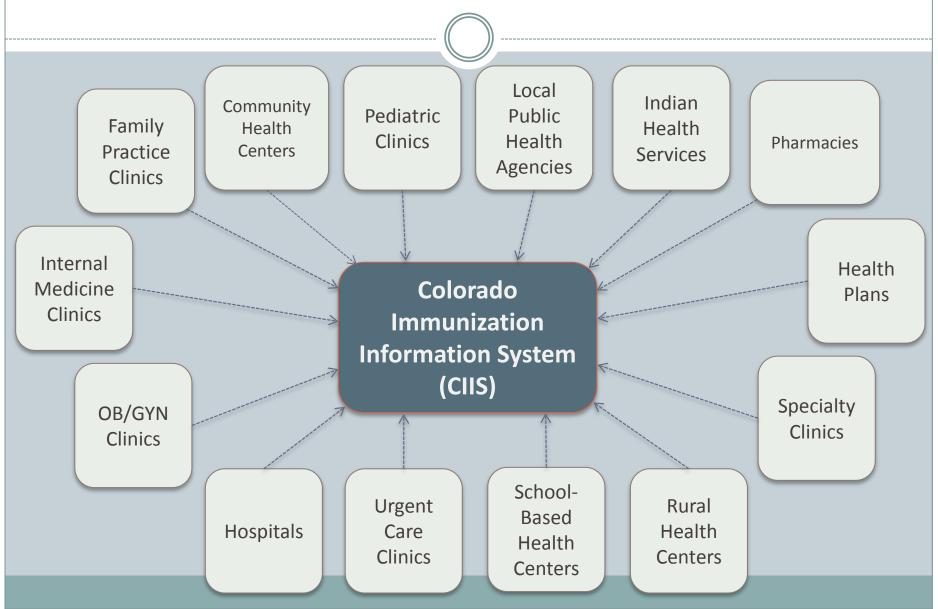
Where Have We Been?

Where Are We Going?

**How Are We Getting There?** 

**Project Challenges and Lessons Learned** 

#### **CIIS Data Sources**



### **CIIS** by the Numbers

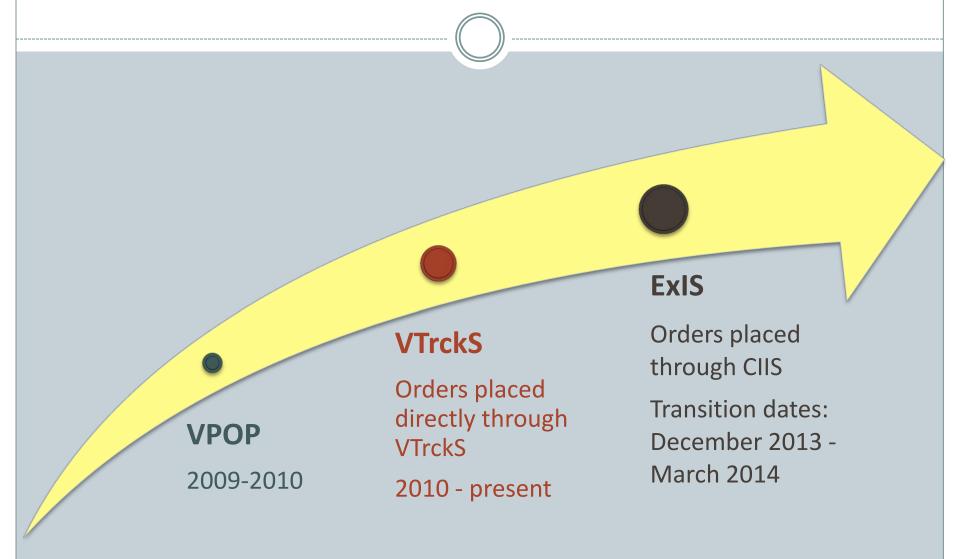
- Total Patients: 3,924,430
  - 0-18 year olds: 1,618,795
  - 19+ year olds: 2,305,635
- Total Vaccinations: 42,340,552
  - 0-18 year olds: 29,387,538
  - 19+ year olds: 12,953,014
- Total Opt-Outs: 1,275
- Active Users: 3,400



### Colorado VFC by the Numbers

- Total VFC Providers: 599
- Average number of orders placed per month: 325
- Average number of doses distributed per month: 77,470
- Total number of doses distributed to VFC providers
   October 2012 September 2013: 929,638
- Dollar value of doses distributed to VFC providers
   October 2012 September 2013: \$39.5 million

### **History of VFC Vaccine Ordering in Colorado**



# Colorado's Challenges with VTrckS

CO VFC Providers	CO VFC Program
Infrequent interaction with system = difficulty in keeping current login and remember steps for ordering	VTrckS database not built upon common practices of CO VFC Program
Difficulty reporting on-hand inventory	Very limited reporting functionality
Delays gaining access to the system	CO VFC Program must review each order manually
Ordering intent creates potential for error and delays processing of order	System slow to search, load and view = sacrifices in customer service

### **VOM Benefits**

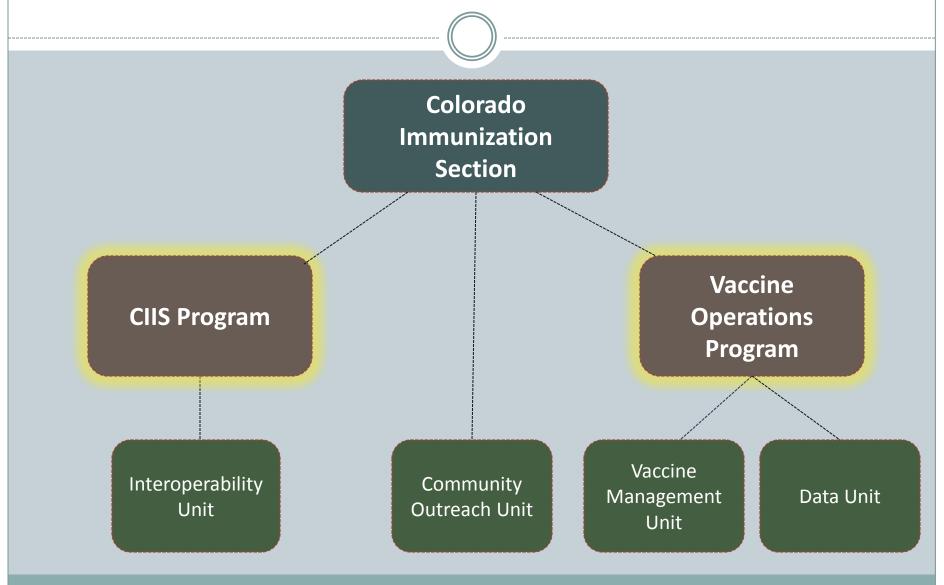
Ease of collection and reporting of patient data

Manage inventory and order vaccine all in one locationallowing more time for patient care!

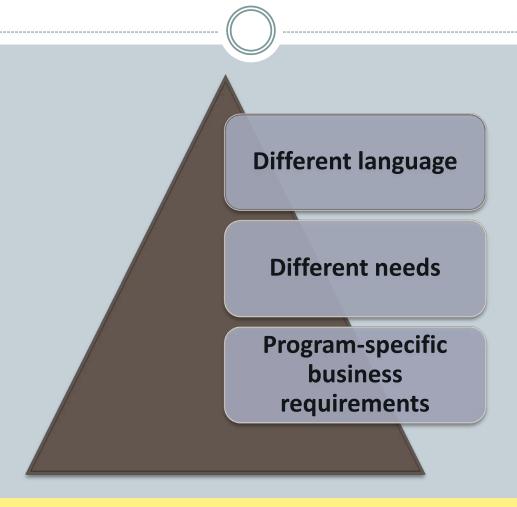
Maintain an appropriate level of vaccine stock

Quick turnaround on user access requests

# **Breaking Down the Silos**

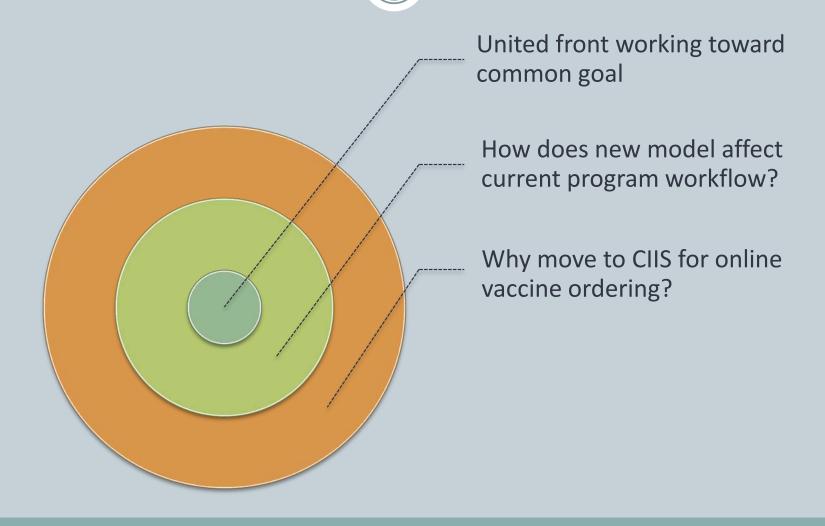


#### **Cultural Differences**

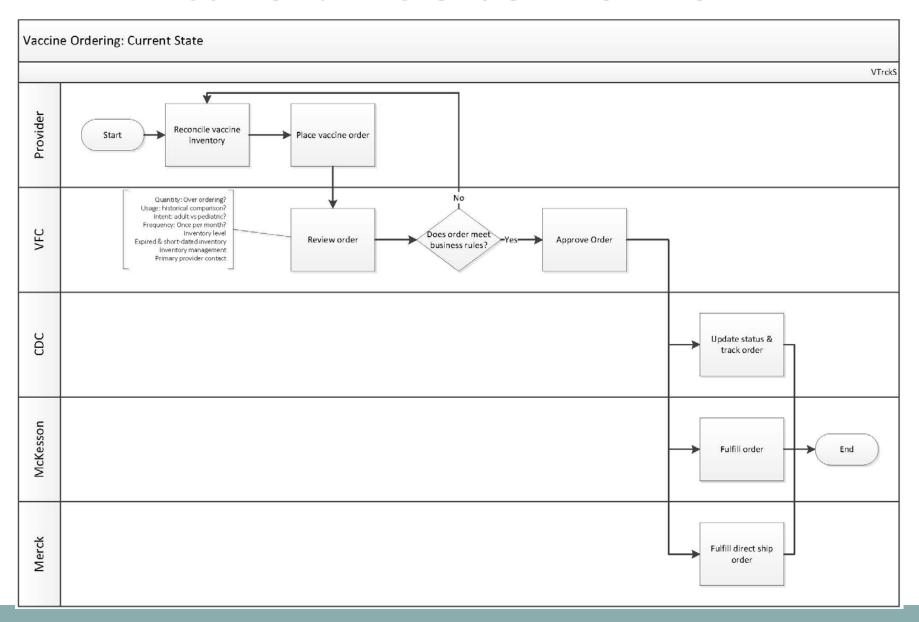


**Programs share common clients!** 

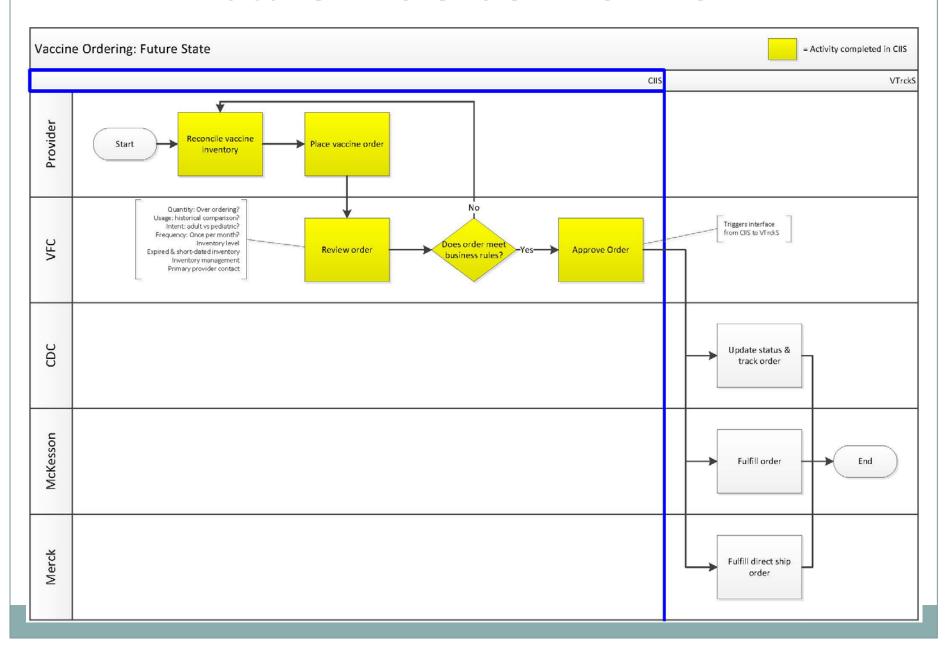
### **Organizational Change Management**



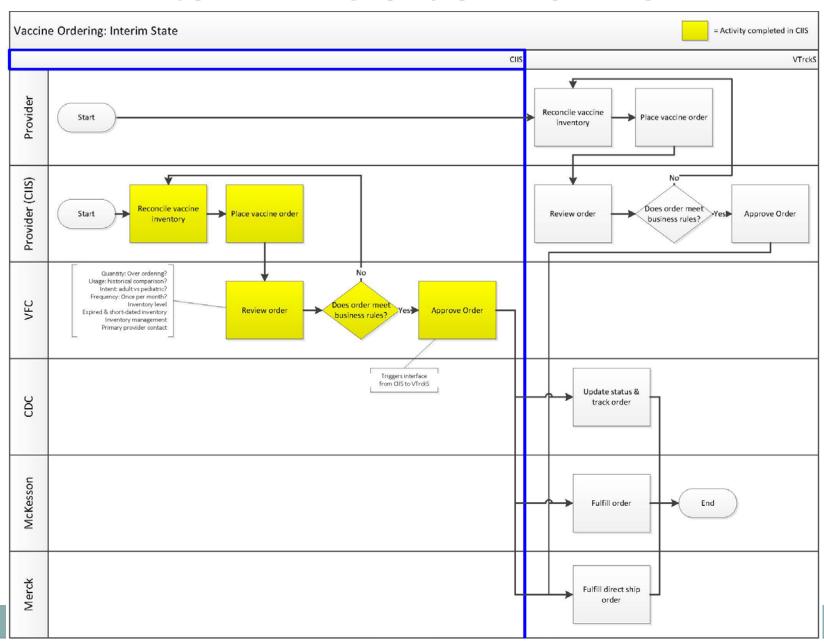
#### **Current VFC Order Workflow**



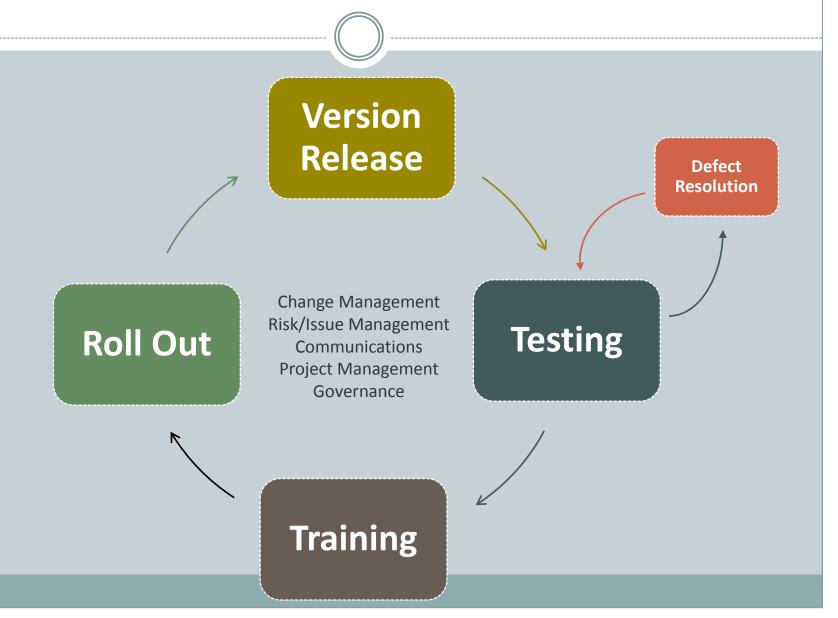
#### **Future VFC Order Workflow**



#### **Interim VFC Order Workflow**



# **Project Methodology**



#### **VOM Rollout Timeline**

**December** 

2013:

Wave 1

**Go Live** 

**February** 

2014:

Wave 3

**Go Live** 

January

2014:

Wave 2

**Go Live** 

March

2014:

Wave 4

**Go Live** 

# **Implementation Timeline**

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### **External Change Management**

# Managing change requires clear, consistent and open communication

- 1) Identify stakeholders
- Determine how stakeholders will be affected by VOM project
- 3) Create communications plan with tailored messages
- 4) Communicate early and often
- 5) Reiterate VOM benefits in meaningful terms
- 6) Couple communications with action items
- 7) Listen to feedback

### **Training Resources**

#### **Computer-Based Trainings**

- Required in order to activate ordering privileges in CIIS and inactivate VTrckS account
- Lectora-based, online in COTrain with certification

#### **Live Webinars & Presentations**

- Webinars hosted once per week, November 2013-March 2014
- Q & A session can provide more clarification

#### **Reference Materials**

- Job Aids will be available at CIIS website
- Quick reference guides to help with FAQs

### **New Territory – Program Integration!**

1:1 matching of CIIS and VFC clinics

VFC-facilitated system testing

Sharing administrative rights to CIIS

Phased rollout approach

Shared ownership of project

### **Project Challenges**

- Limited staff resources
- Tight implementation timeline
- Project implementation activities vs.
   maintaining current systems and workflows
- IT project workstreams new to VFC program
- Competing, urgent priorities (emergency response to Hepatitis A outbreak, wildfires, floods)

#### **Lessons Learned**

- Nothing is as straightforward as it seems at first glance
- Out-of-the-box functionality often does not meet all program needs = customization requests
- Build flexibility into implementation timeline
- Expect hiccups
- Cross-training staff can help mitigate risk
- Build trust among project team members
- Share expertise and be open to change

### Thank You!

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